

City of Appleton, Wisconsin



2009 ADOPTED BUDGET AND SERVICE PLAN

Developed by:
Mayor Timothy M. Hanna

Produced by:
John Hoft-March, CMA
Budget Manager
Lisa A. Maertz, CPA, CPFO
Finance Director
Anthony D. Saucerman, CPA
Deputy Finance Director
Kelli K. Rindt, CPA
Enterprise Accounting Manager
Stephanie R. Woodworth, CPA
Accounting Supervisor

**In the heart of the Fox Cities,
north of Lake Winnebago.**



CITY OF APPLETON 2009 BUDGET

TABLE OF CONTENTS

INTRODUCTORY SECTION	Page No.
Table of Contents	ii
Organizational/Fund Structure Matrix	iv
Mayor's Budget Message	v
Summary of Changes from Department Requested to Executive Budget	xi
Priority Listing of Items Not Included in Executive Budget	xvi
Total 2009 Budget	1
City Mission Statement	2
Directory of Officials	7
Chart of Organization	8
City Committees, Boards, and Commissions	10
Apportionment of Taxes	14
Tax Rates	
Assessed	15
Equalized	18
Summary of Property Tax Levies	21
Combined Summary of Revenues & Expenditures (All Funds)	22
Combined Summary of Changes in Fund Balance (All Funds)	24
Budget Development Process	25
Financial & Budget Policies	26
Background/General Information	35
GENERAL GOVERNMENT	
Budget	37
Revenues	40
Expenditures	
Mayor	45
Facilities Management	55
Facilities Capital Projects Fund	65
Common Council	69
Finance	73
Unclassified	83
Room Tax Administration	93
City Clerk	97
City Assessor	111
Technology Services	119
Technology Capital Projects Fund	131
City Attorney	135
Tuchscherer Disability	145
Human Resources	147
Risk Management	159
COMMUNITY DEVELOPMENT	
Community Development	169
Housing and Community Development Block Grants	185
Industrial Park Land	203
Community Development Capital Projects	208
Tax Increment Districts	
Tax Increment District No. 2	211
Tax Increment District No. 3	216
Tax Increment District No. 4	220
Tax Increment District No. 5	223
Tax Increment District No. 6	228
Tax Increment District No. 7	232
Tax Increment District No. 8	235
RECREATION/LIBRARY/TRANSPORTATION	
Public Library	239
Library Capital Projects	257
Frank P. Young Memorial	261

CITY OF APPLETON 2009 BUDGET

TABLE OF CONTENTS

	Page No
Parks and Recreation	263
Parks & Recreation Projects	283
Forestry	287
Union Spring Park Trust	291
Peabody Estate Trust	292
Balliet Locomotive	293
Lutz Park Recreational Trust	294
Park Purpose Open Space	295
Project City Park	296
Universal Playground Trust	297
Reid Municipal Golf Course	299
Valley Transit	313
PUBLIC WORKS	
Public Works	331
Sanitation and Recycling	357
Safe Routes to Schools	371
Subdivision Development	375
Public Works Projects	379
Parking Utility	383
Central Equipment Agency	395
CEA Replacement Fund	407
PUBLIC SAFETY & HEALTH	
Health Services	411
Health Services Grants	423
Police	439
Police Grants	467
Public Safety Capital Projects	471
Fire	475
Hazardous Materials	495
DEBT SERVICE FUNDS	
Debt Service	499
UTILITIES	
All Utilities	511
Water Utility	519
Wastewater Utility	543
Stormwater Utility	569
SUPPLEMENTAL INFORMATION	
Resolution	585
Personnel Changes	586
FTE Personnel	587
Property Values	
Assessed	588
Equalized	589
Population	590
Historical Society Resolution #90-R-94	591
Glossary	592
CAPITAL IMPROVEMENTS PROGRAM	
Policy	599
Five Year Plan	603
Debt Limit Analysis	609
Projects	611

City of Appleton 2009 Budget Operational/Fund Structure Matrix

<u>Operational Responsibility</u>	<u>General Fund</u>	<u>Special Revenue Funds</u>	<u>Capital Projects Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiduciary Funds</u>	<u>Debt Service Funds</u>
Mayor	x						
Facilities Management					X		
Facilities Capital Projects			x				
Common Council	x						
Finance	x						
Unclassified	x						
Room Tax Administration		x					
Debt Service							x
City Clerk	x						
City Assessor	x						
Technology Services	x						
Technology Capital Projects			x				
City Attorney	x						
Tuchscherer Disability		x					
Human Resources	x						
Risk Management					x		
Community Development	x						
Housing and Community Development		x					
Tax Increment District No. 2		x					
Tax Increment District No. 3		x					
Tax Increment District No. 4		x					
Tax Increment District No. 5			x				
Tax Increment District No. 6			x				
Tax Increment District No. 7			x				
Tax Increment District No. 8			x				
Industrial Park Land			x				
Community Development Projects			x				
Public Library	x						
Frank P. Young Memorial							
Library Capital Projects			x			x	
Parks and Recreation	x						
Forestry		x					
Parks & Recreation Projects			x				
Union Spring Park Trust		x					
Peabody Estate Trust		x					
Balliet Locomotive		x					
Lutz Park Recreational Trust		x					
Park Purpose Open Space		x					
Project City Park		x					
Universal Playground		x					
Reid Municipal Golf Course				x			
Valley Transit				x			
Public Works	x						
Sanitation and Recycling		x					
Safe Routes to Schools		x					
Subdivision Development			x				
Public Works Projects			x				
Parking Utility				x			
Central Equipment Agency					x		
CEA Replacement			x				
Stormwater Utility				x			
Water Utility ¹				x			
Wastewater Utility ¹				x			
Health Services	x						
Health Services Grants		x					
Police	x						
Police Grants		x					
Public Safety Capital Projects ²			x				
Fire	x						
Hazardous Materials		x					
Water Utility ¹				x			
Wastewater Utility ¹				x			

1. Shared responsibility between Public Works and Utilities - The Public Works Director is responsible for water distribution and wastewater collection while the Utility Director is responsible for water filtration and wastewater treatment.
2. The Public Safety Capital Projects Fund is used to fund both Police and Fire capital projects.



"...meeting community needs...enhancing quality of life."

OFFICE OF THE MAYOR

Timothy M. Hanna
100 North Appleton Street
Appleton, Wisconsin 54911-4799
(920) 832-6400 FAX (920) 832-5962
e-mail: mayor@appleton.org

December 1, 2008

Members of the Common Council and Community
City of Appleton
Appleton, Wisconsin

Dear Appletonians:

I present to you the 2009 Budget and Service Plan, including the five-year Capital Improvement Plan. Total expenditures for the 2009 Budget are \$149,438,550. This budget concentrates on providing core services but does delay capital projects not necessary to carry out essential everyday operations in light of current local and national economic conditions.

The City faces challenges both on the revenue and expense sides of the equation. Intergovernmental revenues make up approximately 30% of our revenues. The three major components (state shared revenues, expenditure restraint and transportation aid) are included in the budget with a combined overall increase of only .3% based on estimates received from the State. Increased costs, especially in the area of personnel, utilities and fuel in a growing inflationary economy, have made the budget very difficult to balance. It remains difficult to predict the cost of gasoline, electricity and natural gas with any certainty eighteen months into the future. Gasoline and diesel fuel have been budgeted at \$3.37 and \$3.92 per gallon (the City does not pay federal gas tax and purchases in bulk), compared to \$2.75 and \$2.62 in 2008. We have included a 3.2% increase for electricity and a 10% increase for natural gas. The increased costs in the area of personnel are uncertain as none of the labor contracts are settled yet for 2009.

Conversely, a major factor having a positive effect on the 2009 Budget is the performance of our Tax Incremental Financing (TIF) districts. The combined growth in equalized values in our six TIF districts was \$48,277,600 or 15.8%. Tax Incremental Districts Two, Three and Five will pay back \$2,395,000 to the General Fund on the advances received in the earlier years of existence.

In the remainder of 2008 and early 2009, we will also be evaluating the City's Facilities Master Plan, expected to be released this fall. This will entail a comprehensive review of the current facilities and departments while developing a strategic planning tool to address current conditions and future projects and facilities planning over the next ten years.

FISCAL

- Taxes – Overall, this budget includes an increase in levy-related expenditures of 3.30% that is offset by a 2.50% increase in revenues resulting in a tax levy increase of 4.09%, \$328,668 below the state limit. The increase in the levy, coupled with the real growth of the City's tax base of 4.24%, results an equalized tax rate of \$7.8372, a 0.15% decrease.
- Debt and Fund Balances – The Debt and Fund Balance Policies that we have put in place will be met by this budget to ensure the City's outstanding bond ratings and financial stability. These ratings enable the City to borrow funds at very low interest rates, which in turn, saves our taxpayers and ratepayers significant dollars.
- Revenues – Given increases in Valley Transit operating expenses, primarily fuel for the fixed routes and a decline in State and Federal support, this budget includes an increase for cash fares from \$1.50 to \$1.80 per ride, but also an increased incentive to purchase 10-ride or 30-day passes by making them less expensive. An additional \$.20 fuel surcharge may be added in July, depending on the market price of diesel fuel. The ridership is also projected to increase 2%.
- Service Reduction – This budget includes the elimination of the Commercial Refuse Collection Program. This does have an impact on the current level of service the City provides to businesses, schools, churches and other City facilities; however, this service is readily available through private sector companies.

ECONOMIC DEVELOPMENT

Development related projects in this budget include:

- Industrial and Business Park Development – This budget includes funding of \$1,167,424 for Midway Road infrastructure in the Southpoint Commerce Park area. Currently there are 32 lots available for sale in Southpoint Commerce Park and 8 available in the Northeast Industrial Park. The 2010 and 2012 Budgets provide funding for infrastructure for Phases IV and V.
- East College Avenue and College Avenue Bridge Reconstruction – This budget includes \$4,754,730 to complete this major gateway into our community.
- The City created TIF District #7 in the area of South Memorial Drive from Calumet Street to State Highway 441 to provide targeted investments in this commercial corridor in conjunction with the private market. The 2009 CIP funds (\$49,000) will be used as developer incentives and revitalization grants that will result in a more attractive and valued business corridor.

- The City expects to create TIF District #8 to provide targeted investments in an area located along the banks of the Fox River, in conjunction with the private market, while recapturing the cost of participation through increased property tax revenues. Two key sites include the former Foremost Dairy property on the north side of the river and the Kaukauna Utility/MI property on the south. Both sites have been identified for future medium to high density residential development, with the Kaukauna Utility/MI Drilling property to include coordination of a secondary access and public improvements with Telulah Park. Significant environmental remediation activities are in progress on this property. The 2009 Budget includes \$34,761 engineering expenditures related to access to the sites which would be recovered along with any other expenditures via a developer-funded agreement. Developer-funded agreements allow increment from the project to be dedicated to repay a percentage of the eligible costs incurred by the developer. The City will not be obtaining the direct financing for either of these projects thus shifting a majority of the risk to the developer.

UTILITIES

- Water –Water Plant enhancement projects that will provide more cold water production reliability and reduced chemical unit cost include: addition of sand to GAC contactors for mixed media water filtration, procurement of a spare membrane backwash pump, installation of a bulk citric acid system, installation of a bulk aluminum chloro-hydrate (ACH) system, installation of a new lime slaker, enhancement of membrane feed wet well capacity, replacement of corroded waste wash water pipes, and separation of membrane CEB waste for disposal to the Wastewater Treatment Plant at a cost of \$1,640,000. The budget continues focus on replacing aged distribution and transmission mains as well (\$6,291,904). The Public Service Commission denied a two-step approach for the 2008 rate study; therefore, the City will need to file rate increases annually, incurring costs from consultants, the Public Service Commission and internal staff time until the capital issues are complete to provide more cold water production reliability.
- Wastewater – Capital improvement projects that will enhance the longevity of the Wastewater Treatment Plant infrastructure include High Pressure Aeration Blower Variable Frequency Drive (VFD) installation (\$800,000) and Waste Digester Gas Utilization improvements (\$500,000). The wastewater collection system capital improvements will focus on major interceptor rehabilitation to maintain the system at a level that will accommodate growth and increased wastewater needs for our community, as well as other typical reconstruction projects prior to paving (\$3,899,674). A rate study will need be completed in 2009 prior to issuing debt in order to meet coverage ratios. At this time, a 6% increase in rates is anticipated with a mid-year implementation.
- Stormwater – This budget includes detailed drainage studies for the Kensington North, Green Bay Road, and State Street areas including completion of design for the Apple Creek Erosion Mitigation Project and Bellaire Ravine Mitigation Project for a total overall capital plan of \$6,823,311. The rate increase implemented in 2006 is expected to cover the requirements of the Stormwater Infrastructure Program through 2009.

PERSONNEL

The 2009 Budget includes the following personnel changes:

- Golf Course – This budget reflects the reduction of the golf course superintendent position from 1.0 FTE to .7 FTE (-\$31,797) to address declining participation levels at the golf course, its impact on revenues and the ability of the golf course to sustain itself as an enterprise fund.
- Grants Administration – With the award of the Safe Routes to Schools grant, this position will increase to full time to develop a local media campaign, workshops and a safe walking/biking plan in cooperation with Appleton West High School. The position remains fully grant funded and the increase from .8 to 1.0 is only funded for one year at this time.
- Police – This budget includes the conversion of one sworn police officer to an operations Captain position funded by other reductions to the Police Department budget. Currently the Captain responsible for the Southern District is also responsible for the Downtown District. The Southern District accounts for 26% of the calls for police service and approximately one-third of the City's population. The Downtown District, with its entertainment challenges, detracts from the growing responsibilities and demands of the Southern District. Additionally, the Southern District is situated in three counties, which brings in unique coordination and liaison challenges. With one Captain specifically assigned to the Southern District, greater attention can be given to the growing demands for police service, primarily around the 441/Calumet Street corridor.
- Sanitation - A Front-Load Refuse Truck Operator position in the Sanitation Department (\$61,657) has been eliminated due to the elimination of commercial front-load refuse pickup.
- Stormwater - An Equipment Operator I position has been created in the Stormwater Utility (\$57,989), funded by a reduction in budgeted contractor fees. This will enable the Stormwater Utility to reduce its reliance on outside contractors for major stormwater facilities maintenance projects and to increase the amount and improve the timeliness of routine maintenance.

Further details can be found on page 586.

CAPITAL IMPROVEMENT PROGRAM

Highlights of the remainder of the 2009 CIP are as follows:

- Parking Utility – Structural repairs for the highest priority needs in the parking ramps, based on the consultant's evaluation report, upgrades to the pay-on-enter machines, and

installation of cameras at the entrances and exits of our parking ramps to provide safety for City ramp personnel as well as ramp users (\$168,600).

- Facilities improvements include:
 - The potential Library expansion includes \$75,000 to complete architectural program design that will provide more detail on space needs, spatial relationships and costs. The Library Foundation has agreed to fund \$25,000 of this cost.
 - During 2008, the City completed an assessment of the existing back-up generator system at the City Center West facility and determined that the City needs an independent generator (\$150,000) due to increased loads over the past 8 years. This independent generator will support mission critical loads as part of the municipal disaster recovery plan.
 - Continued focus on lighting and HVAC upgrades resulting in significant energy savings (\$245,000).
 - Continued focus on roof replacement as roofs are considered a critical component of each facility and require ongoing repair and maintenance. The City has 113 roof areas totaling over 536,000 sq ft. (\$220,000).
- Continued work on the wireless broadband access technology. A partnership with INFOCIS (City of Appleton, Outagamie County, Winnebago County, City of Neenah, Grand Chute, FVTC and Appleton Area School District) has been established for this project and it is anticipated the City share will be about 50% of the \$380,000 expected to be incurred in 2009.
- Completion of the Police Station remodeling project. Total project cost is currently capped at \$12,826,500 with a maximum of 65,000 square feet and a two-level parking deck.
- Other public safety investments include funding to replace all Police Department wideband analog portable radios with P25 compatible narrowband digital radios (\$307,500) and the replacement of the Fire Department's extrication equipment (\$40,000).

CONCLUSION

I'd like to take this opportunity to thank all of our department heads and their staff for their work on this budget. I thank the staff for working hard to keep the best interests of the City in mind, sometimes in spite of their own department's wants and desires. I would also like to thank Kelli Rindt, John Hoft-March, Stephanie Woodworth, Tony Saucerman and Director Lisa Maertz of the Finance Department for their tireless efforts in preparing this document. The financial condition of our city remains excellent in large part due to the work of this outstanding staff.

They deserve a great deal of credit for the jobs they do on a daily basis on behalf of our community.

The City of Appleton continues to balance sound financial conditions with providing the basic essential needs of our City despite challenges faced in the local and national economy. Together we will continue our dedication to meet the needs of our community and enhance the quality of life. Appleton is a viable, strong community that can weather these stressful times.

Sincerely,



TIMOTHY M. HANNA
Mayor of Appleton

CITY OF APPLETON 2009 BUDGET
Summary of Changes from Department Requested to Executive Budget *

<u>Department</u>	<u>Revision</u>	<u>Reconciliation</u>
Mayor	<i>Requested Budget</i>	\$ 297,209
	Add consulting expense for diversity assessment	20,000
	Net change	20,000
	<i>Executive Budget</i>	\$ 317,209
Facilities	<i>Requested Budget</i>	\$ 2,136,883
	Reduce misc. equipment for laptop not approved	(2,000)
	Increase CEA exp for new vehicle	11,004
	Add MSB garage door repair, overlooked in request	15,000
	Net change	24,004
	<i>Executive Budget</i>	\$ 2,160,887
City Council	<i>Requested Budget</i>	\$ 126,693
	Net change	-
	<i>Executive Budget</i>	\$ 126,693
Finance	<i>Requested Budget</i>	\$ 924,868
	Net change	-
	<i>Executive Budget</i>	\$ 924,868
Unclassified	<i>Requested Budget</i>	\$ -
	Net change	-
	<i>Executive Budget</i>	\$ -
City Clerk	<i>Requested Budget</i>	\$ 677,775
	Reduce equipment repair & maintenance	(1,767)
	Move temporary help for document scanning to supplemental	(6,000)
	Net change	(7,767)
	<i>Executive Budget</i>	\$ 670,008
Assessor	<i>Requested Budget</i>	\$ 558,371
	Net change	-
	<i>Executive Budget</i>	\$ 558,371
Technology Services	<i>Requested Budget</i>	\$ 1,892,956
	Increase utilities expense	800
	Move software maint for OPC to Parking / Utilities	(3,400)
	Reduce PC upgrades for 1 year deferral	(75,000)
	Net change	(77,600)
	<i>Executive Budget</i>	\$ 1,815,356
Attorney	<i>Requested Budget</i>	\$ 426,186
	Net change	-
	<i>Executive Budget</i>	\$ 426,186

CITY OF APPLETON 2009 BUDGET
Summary of Changes from Department Requested to Executive Budget *

<u>Department</u>	<u>Revision</u>	<u>Reconciliation</u>
HR	<i>Requested Budget</i>	\$ 668,906
	Reduce office supplies based on history	(500)
	Net change	<u>(500)</u>
	<i>Executive Budget</i>	\$ 668,406
Risk Management	<i>Requested Budget</i>	\$ 1,073,915
	Delete part-time budget based on history	(149)
	Net change	<u>(149)</u>
	<i>Executive Budget</i>	\$ 1,073,766
Community Devel.	<i>Requested Budget</i>	\$ 798,931
	Reduce advertising	(500)
	Reduce temp help	(500)
	Reduce misc equipment	(250)
	Net change	<u>(1,250)</u>
	<i>Executive Budget</i>	\$ 797,681
Library	<i>Requested Budget</i>	\$ 4,380,451
	Reduce microfilm/printer purchase	(12,000)
	Reduce library materials purchase	(15,000)
	Increase office supplies for new print management system	3,973
	Net change	<u>(23,027)</u>
	<i>Executive Budget</i>	\$ 4,357,424
Park & Recreation	<i>Requested Budget</i>	\$ 4,630,922
	Eliminate umpires for T-ball program	(1,092)
	Eliminate camp coordinator	(4,487)
	Reduce open swim staff	(6,567)
	Reduce score keeper for adult softball	(5,222)
	Net change	<u>(17,368)</u>
	<i>Executive Budget</i>	\$ 4,613,554
Reid Golf Course	<i>Requested Budget</i>	\$ 611,855
	Reduce gas expense	(3,000)
	Change depreciation expense	825
	Reduce contractor payment	(1,150)
	Reduce facilities expense	(5,000)
	Reduce superintendent to .7 FTE	(31,797)
	Net change	<u>(40,122)</u>
	<i>Executive Budget</i>	\$ 571,733
Valley Transit	<i>Requested budget</i>	\$ 8,547,868
	Correct ADA certifications budget	11,888
	Revise ADA contractor fees for impact of fare increase	(65,000)
	Net change	<u>(53,112)</u>
	<i>Executive Budget</i>	\$ 8,494,756

CITY OF APPLETON 2009 BUDGET
Summary of Changes from Department Requested to Executive Budget *

<u>Department</u>	<u>Revision</u>	<u>Reconciliation</u>
Public Works	<i>Requested Budget</i>	\$ 12,154,481
	Add wayfinding signs	50,800
	Add barricade trailer	7,400
	Add Division St. lights	11,000
	Add unsafe building demolition	15,000
	Reduce patch program to offset wayfinding signs	(25,400)
	Reduce sidewalk reconstruction due to executive levy target	(50,000)
	Reduce concrete reconstruction due to executive levy target	(141,830)
	Net change	(133,030)
	<i>Executive Budget</i>	\$ 12,021,451
Sanitation	<i>Requested Budget</i>	\$ 3,624,185
	Eliminate commercial front load refuse collection	(270,992)
	Reduce automated collection bin purchases	(6,300)
	Reduce bulky overflow items pickup to semi-weekly	(35,000)
	Net change	(312,292)
	<i>Executive Budget</i>	\$ 3,311,893
Parking	<i>Requested budget</i>	\$ 3,204,987
	Net change	-
	<i>Executive Budget</i>	\$ 3,204,987
CEA	<i>Requested Budget</i>	\$ 4,742,072
	Net change	-
	<i>Executive Budget</i>	\$ 4,742,072
Health	<i>Requested Budget</i>	\$ 1,168,549
	Reduce local auto - public health nursing	(500)
	Restructure W & M	(2,172)
	Reduce telephone based on history	(564)
	Net change	(3,236)
	<i>Executive Budget</i>	\$ 1,165,313
Police	<i>Requested Budget</i>	\$ 14,812,248
	Convert Officer position to Captain	20,965
	Reduce training to offset Captain	(4,250)
	Reduce other contracts/obligations for CALEA certification to offset Captain	(7,500)
	Reduce Misc. Supplies based on history	(400)
	Reduce Misc. Equipment	(9,215)
	Reduce Equip. Repairs & Maint based on history	(250)
	Reduce Other contracts/obligations for blood draws	(1,500)
	Reduce Equip. Repairs & Maint (adult invest.) based on history	(600)
	Reduce overall overtime to 2008 levels	(4,979)
	Net change	(7,729)
	<i>Executive Budget</i>	\$ 14,804,519

CITY OF APPLETON 2009 BUDGET
Summary of Changes from Department Requested to Executive Budget *

<u>Department</u>	<u>Revision</u>	<u>Reconciliation</u>
Fire	<i>Requested Budget</i>	\$ 9,815,189
	Reduce utilities for elimination of pagers	(1,700)
	Reduce # of certified staff involved in child seat program from 15 to 2	(2,275)
	Net change	<u>(3,975)</u>
	<i>Executive Budget</i>	<u>\$ 9,811,214</u>
Water	<i>Requested budget</i>	\$ 27,170,310
	Add training for Maintenance Spec - Cross Connections	1,500
	Add Litigation Consulting	100,000
	Add Stormwater exp for Old Water Plant	8,200
	Change CEA Allocation between WW and Water	(1,062)
	Change CIP Water Main construction to TIF #4	(91,875)
	Add basin cleaning contractor fees	17,000
	Reduced chemical expense - cleaning acids	(15,000)
	Reduced Ph probes	(1,000)
	Reduced Electrical equipment	(1,000)
	Increased Lime Disposal due to projected WW increase	60,000
	Net change	<u>76,763</u>
	<i>Executive Budget</i>	<u>\$ 27,247,073</u>
Wastewater	<i>Requested budget</i>	\$ 17,527,530
	Add training for Maintenance Spec - Cross Connections	1,500
	Additional Building Maint Supplies not included in initial request	500
	Change CEA Allocation between WW and Water	1,059
	Additional expense related to Aeration Tank Repair	20,000
	Deleted Pipe Painting	(35,000)
	Deleted Digester Maintenance	(347,750)
	Added Receiving Station Monitoring	7,250
	Reduced Lab Tools & Instruments	(4,000)
	Reduced Sewer Spot Repairs	(25,000)
	Reduced Ferrous Sulfate	(42,000)
	Additional Sludge Storage Tank repair from 2008	20,000
	Reduce Biosolids hauling	(18,000)
	Add labor from Chain Drive TIF project moved to 2010	5,570
	Net change	<u>(415,871)</u>
	<i>Executive Budget</i>	<u>\$ 17,111,659</u>
Stormwater	<i>Requested Budget</i>	\$ 12,375,129
	Add Equipment Operator 1	58,000
	Reduce contractor fees to offset Equipment Operator addition	(58,000)
	Updated CEA expense for new sweeper	4,860
	Update software maintenance expense	2,100
	Add labor allocation from TIF 7 infrastructure project delayed	3,713
	Add rent for stormwater ponds in AMP	20,348
	Net change	<u>31,021</u>
	<i>Executive Budget</i>	<u>\$ 12,406,150</u>

**CITY OF APPLETON
2009 BUDGET
Priority Listing of Expense Increases
Not Included in Executive Budget**

<u>Department</u>	<u>Title</u>	<u>Mayor Priority</u>	<u>Amount</u>
Fire	Overtime to increase southside staffing during bridge project	1 \$	92,000
Fire	Traffic warning lights	2	15,000
Fire	Addition 8 FTEs	3	732,059
Fire	Corrosion repair	4	35,000
Fire	NFPA 1582 1987 edition physicals	5	20,650
Fire	Turnout replacement	6	15,000
Parks	Erb pool painting	7	50,000
Facilities	Increase Admin support from .3 FTE to 1.0	8	45,000
Fire	Tablet personal computers	9	45,000
Fire	Driving event video recorder	10	7,500
Parks	Flexible space room rental, City Center, 2nd floor	11	4,140
Reid Golf	CCTV upgrade	12	8,000
Reid Golf	Internet marketing	13	8,000
Reid Golf	Fuel station upgrade	14	3,000
Water	Tig welder	15	8,800
Water	Automatic hydrant flushers	16	6,000
Parks	Additional 8-mo. Caretaker position	17	44,167
Parks	Arborist upgrade	18	1,240
Parks	Additional playground site	19	5,156
Reid Golf	200 Gallon sprayer	20	12,000
Reid Golf	Registration software	21	13,500
Parks	Outdoor art & plaque inventory & maintenance	22	55,000
Reid Golf	Clubhouse furniture	23	12,000
Assessor	Temporary staff in preparation for 2010 residential revaluation	24	85,160

The list above reflects items that were submitted by department directors that were not included in the 2009 budget proposal. I agree that each of the above items are important; however, when considering changes to the budget, I believe the following item should be given higher priority than those listed above:

Funding for additional infrastructure work. The cost of materials continues to increase faster than inflation. Therefore, over time, the amount of work we are able to accomplish diminishes, even with modest funding increases.

CITY OF APPLETON
2009 BUDGET
Priority Listing of Revenue Enhancements
Not Included in Executive Budget

<u>Department</u>	<u>Title</u>	<u>Mayor Priority</u>	<u>Amount</u>
Parks	Flexible space room rental, City Center, 2nd floor	1	5,760